

From: Christopher Tinto/=WDC/Toyota\_NY.

Sent: 9/7/2007 5:21 AM.

To: [ - ] Akira Kanatani.

Cc: [ - ] hkato@tma.toyota.com.

Bcc: [ - ] .

Subject: Fw: TMA/TTC meeting for Sept 11th.

Akira:

I don't remember if I asked you yet or not - but can please you call Kumita and explain our situation to him? I don't know if Ichihashi-san will do it or not.

BTW - I still don't think we ever got a real answer from George and whether a video conference was better or not, but anyway, they should know that I am not coming.

Thanks sir.

Best Regards,  
Chris

Chris Tinto

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Vice President, Technical and Regulatory Affairs, Safety  
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email: Chris\_Tinto@tma.toyota.com

----- Forwarded by Christopher Tinto/WDC/Toyota\_NY on 09/07/2007 08:14 AM -----

Yas Ichihashi/T70/TMMNA@TMMNA  
09/05/2007 05:53 PM  
To Christopher Tinto/WDC/Toyota\_NY@Toyota\_NY  
cc  
Subject Re: TMA/TTC meeting for Sept 11th

Chris:

Thank you for your e-mail. I understood your situation.  
Please stay in DC for the issue.

Thank you for your effort for Tundra's IIHS.  
We are looking forward to seeing the official announcement.

Yasuhiko Ichihashi

----- Christopher Tinto/WDC/Toyota\_NY wrote: -----

To: yas.ichihashi@tma.toyota.com  
From: Christopher Tinto/WDC/Toyota\_NY  
Date: 09/05/2007 09:49AM

Subject: TMA/TTC meeting for Sept 11th

Ichihashi-san:

Good morning - I hope today finds you well.

The purpose of my note today is to inform you that we have a very urgent situation here in DC, and therefore I can not attend the joint meeting next week with TTC. However, I can have some of my staff cover the meeting for TMA if you want to go ahead with the meeting in my absence.

The situation here is that NHTSA has demanded that we recall the ES350 for the floor mat issue, and in response we have set up a meeting with NHTSA senior management and their counsel on September 13th. Time is very short, and we have been having planning meetings with TMC each morning to decide next steps - the latest plan is that TMC will send Yokoyama-san (GM of QD) and staff here on September 11th for pre-meeting planning and preparation, and then go to NHTSA with TMA on the 13th for the meeting.

Therefore I can not be in Ann Arbor for the meeting --- Please accept my apologies. However, I will ask my Japanese coordinators here contact TTC to decide how best to proceed in my absence.

Best Regards,  
Chris

Chris Tinto

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